

By email sarah.hopkins@plymouth.gov.uk

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Dear Sarah

Police and Crime Plan

I am writing to update you on my intentions for the Police and Crime Plan for 2015/16 and to invite your comments.

The current 2014-2017 Plan, which was published in April 2014, set out six ambitious priorities which were supported by a new approach to delivery through Strategic Boards. The six priorities are:-

- 1. Cutting crime, keeping Devon and Cornwall safe**
- 2. Reducing the harm caused by alcohol related crime**
- 3. Efficiency and long-term financial security**
- 4. An improved criminal justice system**
- 5. High quality, accessible help for victims of crime**
- 6. Greater public involvement in policing**

During the course of the year, I have provided regular updates on the Office of the Police and Crime Commissioner (OPCC) website detailing the work being progressed within this Plan which is being driven through joint delivery boards established between the OPCC and the police service. High level action plans have also been published for these boards to give greater transparency to the work that is being done under the Plan.

I have a legal duty to keep my Police and Crime Plan under regular review to ensure that it continues to prioritise the community safety and policing matters that are the most important to Devon and Cornwall whilst accounting for the renewed financial pressures faced by the police and partners. I have been in discussion with the Chief Constable and my team over the past month on the Police and Crime Plan as part of that review process and I have concluded that a major overhaul of the Plan for 2015-18 is not necessary.

I believe, and the Chief Constable is in agreement, that the existing six priorities remain appropriate and reflect the required policing priorities for the area, subject to a number of minor but important adjustments. These will not materially alter the direction set out in the Plan but are intended to sharpen some areas of text for clarity and to emphasise the importance of action in a few specific areas.

In reaching this view about the six priorities, I have had regard to the findings from the many engagement events and consultation exercises conducted by my office this year and the extensive correspondence bag that comes into my office. These have provided valuable observations from community groups; Town; Parish; District and Unitary councils and of course members of the public. I have also given considerable thought to the recommendations made over the course of the year about Devon and Cornwall Police by Her Majesty's Inspectorate of Constabulary (HMIC), the recommendations made by the Police and Crime Panel and of course the revised Peninsula Strategic Assessment (PSA). Incidentally, I feel it should be the ambition of partners to achieve much better alignment between PSA and the Joint Strategic Needs Assessment (JSNA) that is, to date, the foundation of Health and Wellbeing Board working.

One area for further focus is Safeguarding, and in particular Child Sexual Exploitation (CSE). It is critically important that we take effective action in these and other areas and my (the public's) expectations of the police will be made clear. However action by the police alone is not sufficient and it is vital that all public sector partners combine forces to take action to ensure we protect children from these crimes. I will be looking to all public sector leaders to take responsibility in these areas and to drive progress.

Cyber-crime in all its guises is a very significant threat and, while nationally and regionally we have strengthening counters in place, I am concerned to build our resilience locally. Notes on this are included below.

The nature of crime is changing and while I have put a spotlight on specific threats, lower risk volume crime (e.g. violence without injury) is increasing in frequency. Again, the police cannot solve this alone.

I have been questioned this year as to whether the performance measures in the Plan are sufficiently 'smart'. I remain committed to the framework that was introduced for the current Police and Crime Plan, which moved away from specific performance targets and identified areas for maintenance, improvement and transformation. Performance will continue to be measured in line with this framework and will be managed through the public Performance and Accountability Boards. A number of the performance measures set out in the current Plan were listed as being subject to 'baseline' or 'further investigation' and these will be updated and revised as part of the 2015/16 refresh.

My intentions with regard to adjusting the Police and Crime Plan are set out below and I would welcome your comments. I would be grateful if you could send any comments to opccstrategyandplanning@devonandcornwall.pnn.police.uk by **16 February 2015**.

This specific consultation with key partners and stakeholders will be supplemented by a short period of public consultation.

Yours



Tony Hogg
Police and Crime Commissioner

